



**HOSPITAL ASSOCIATION**  
of San Diego and Imperial Counties

## **Beyond Healthcare: The Economic Contribution of Hospitals**

Hospitals provide an essential public service to our community. In 2008, San Diego County hospitals treated 759,085 people in their emergency departments, provided care for 3 million outpatients, performed 189,927 surgical operations, and delivered 43,872 babies. However, the importance of hospitals extends far beyond provision of health care.

Hospital care is the largest component of the health care sector, which itself is a growing segment of the U.S. economy. In 2007, this sector represented 16.2 percent of Gross Domestic Product (GDP)—a measure of economic output—or approximately \$2.2 trillion. Hospitals accounted for \$697 billion of that total. The health care sector is an economic mainstay, providing stability and even growth during times of recession. Source: *Beyond Health Care: The Economic Contribution of Hospitals*, American Hospital Association.

Located in the City of San Diego, the region's not-for-profit hospitals and health systems (Kaiser Permanente San Diego, Scripps Health, Sharp HealthCare, and Rady Children's Hospital – San Diego) employed over 38,328 and provided \$783,610,197 in community benefits in 2009.

Not-for-profit hospitals comprise over 3,865 of the total 7,070 licensed beds; providing care to patients, regardless of their ability to pay. San Diego County hospitals and health systems provide a system of care - an impact to one affects all. There are currently (33) hospitals total, including (24) General Acute Care, (2) Naval, (4) Acute Psychiatric, (1) Chemical Dependency, (1) Skilled Nursing, and (1) Specialty (see attached list of hospitals).

In October, 1994, California governor Pete Wilson signed into law senate bill 697 (SB 697) which created a new mandate for not-for-profit hospitals to provide a community benefit to warrant their tax-exempt status. To learn more about each hospital/systems' reporting categories, including the SB 697 categories, a link to their Community Benefit Plan and/or contact information has been provided below.

### **San Diego County Data 2008 (excludes Naval, VA)**

- Total Hospitals Reporting: 31
- Licensed Beds: 7,070
- Patient Days: 1,681,332
- Licensed Bed Days: 2,576,895
- Hospital Discharges: 290,930
- Total Surgical Operations: 189,927
- Total Live Births: 43,872
- Trauma Centers: 6
- Emergency Rooms: 18
- Total Emergency Room Visits: 759,085
- Total Admissions from ER Visits: 128,512
- \*Total Outpatient Visits: 3,059,404
- \*Total Operating Expenses: \$4,933,027,818
- **\*\*Total Employees: 3 of the top 4 largest private employers are Sharp, Scripps, and Kaiser**

Source: 2008 Annual Utilization Report of Hospitals (ALIRTS Reporting System), [www.oshpd.ca.gov](http://www.oshpd.ca.gov).

\*Source: 2008 Hospital Annual Financial Data, [www.oshpd.ca.gov](http://www.oshpd.ca.gov)

\*\*Source: While there is not a comprehensive resource to show San Diego County's largest employers ranked by number of employees, the attached online sourcebook managed by the [San Diego Daily Transcript](#) offers a useful comparison.

## **Kaiser Permanente – San Diego**

### **FY2008 Data**

Number of employees: 7,608  
Number of affiliated physicians: 1,234  
Operating expenses: (*Kaiser Permanente does not disclose this data*)  
Number of licensed beds: 392  
Number of patients discharged: 28,087  
Inpatient days of care provided: 118,753  
Number of outpatient visits: 175,152  
Number of emergency room visits: 97,378  
Number of emergency rooms: 1 ER with 56 ER treatment stations  
Community Benefits (in 2009): \$45,224,744

*FY2009 Community Benefit Plan and Report: For a copy of the full report, please contact Shreya Sasaki at [Shreya.s.sasaki@kp.org](mailto:Shreya.s.sasaki@kp.org)*

At Kaiser Permanente, we know good health extends beyond our doors. Our mission is to provide high-quality, affordable health care services to improve the health of our members and the communities we serve. Our work is driven by our conviction that good health is a fundamental right shared by all, and by our heritage of prevention and health promotion. To that end, we share our assets – our financial resources, research, physicians, and clinical practices in our Community Benefit work. But more important, we share ourselves. Kaiser Permanente employees generously give their time, talents, and passions for the benefit of others.

Kaiser Permanente's Community Benefit work is categorized in the following areas: 1) Care and Coverage for Low Income People - this involves innovative KP coverage programs (e.g. Kaiser Child Health Plan and STEPS program), traditional charity care, and participation in Medi-Cal Managed Care, Healthy Families, and Medicare's Limited-Income Subsidy; 2) Safety Net Partnerships - In San Diego County, we work closely with community clinics (e.g. through the Council of Community Clinics) by providing grant funding, technical assistance, training, and the sharing of care-management and quality-improvement strategies; 3) Community Health Initiatives - One of our more current initiatives is Healthy Eating Active Living (HEAL), this is our multifaceted approach to addressing obesity and related health conditions; and 4) Developing and Disseminating Knowledge - For the health of all communities, our research teams share exciting medical findings and knowledge, educate practitioners, support vital research, empower consumers, and keep policymakers informed by providing proven data about health and health care.

## **Scripps Health**

### **FY2009 Data**

Number of employees: 12,485  
Number of affiliated physicians: 2,600  
Operating expenses: \$ 1,844,599,000  
Number of licensed beds: 1,368  
Number of patients discharged: 68,810  
Inpatient days of care provided: 314,043  
Total outpatient visits: 453,760  
Number of emergency room visits: 125,342  
Number of emergency rooms: 4 ERs, 92 ER treatment stations  
    *Scripps Memorial Hospital Encinitas = 23 ER treatment stations*  
    *Scripps Memorial Hospital La Jolla = 17 ER treatment stations*  
    *Scripps Mercy Hospital = 27 ER treatment stations*  
    *Scripps Mercy Hospital – Chula Vista = 25 ER treatment stations*  
Community Benefits: \$ 311,023,545

*FY2009 Community Benefit Plan and Report: Go to [www.scripps.org/about-us\\_scripps-in-the-community](http://www.scripps.org/about-us_scripps-in-the-community) or contact Michael Bardin at [bardin.michael@scrippshealth.org](mailto:bardin.michael@scrippshealth.org)*

In 2009, Scripps contributed more than \$311 million to community benefit. This includes more than \$256 million in uncompensated care, more than \$39 million in professional education and health research, and more than \$15 million in community health services. In 2009, severe economic conditions continue to affect sectors and organizations, including health care. Despite this, Scripps continues to fully take on the challenge of meeting the health care needs of our community, including the growing number of individuals and families without the ability to pay for these critical services. Our mission is our promise – to our community, our patients and to ourselves. Commitment to the community is how Scripps Health began, and it's every bit a part of who we are today.

## Sharp HealthCare

### FY2009 Data

Number of employees: 15,000  
Number of affiliated physicians: 2,600  
Operating Expenses: \$2,005,674,000  
Number of licensed beds: 2,060  
Number of patients discharged: 79,674  
Inpatient days of care provided: 468,752  
Total outpatient visits: 556,176  
Number of emergency room visits: 200,886  
Number of emergency rooms (CY2009): 4 ERs, 139 ER treatment stations  
    *Sharp Chula Vista Medical Center* = 20 ER treatment stations  
    *Sharp Coronado Hospital* = 8 treatment stations  
    *Sharp Grossmont Hospital* = 59 treatment stations  
    *Sharp Memorial Hospital* = 52 treatment stations  
Community Benefits = \$342,530,870

*FY2009 Community Benefits Report:* Go to [www.sharp.com/community](http://www.sharp.com/community) or contact Sara Steinhoffer at [sara.steinhoffer@sharp.com](mailto:sara.steinhoffer@sharp.com)

As a not-for-profit organization, Sharp places great value on the health of the San Diego community. Sharp's mission is to improve the health of those we serve with a commitment to excellence in all that we do. At the heart of Sharp HealthCare are more than 18,000 affiliated physicians, nurses, staff, and volunteers who work at Sharp hospitals, medical offices, specialized facilities and health plan. Everyone at Sharp is dedicated to the extraordinary level of caring called The Sharp Experience — making Sharp not only the best place to work and practice medicine, but also the best place for members of the community to receive care. Sharp leads San Diego in unreimbursed medical care services. In support of Sharp's charitable mission, the organization contributed nearly \$343 million in unreimbursed community benefits in 2009 — the difference between the cost of services provided and reimbursement received. Sharp provided free care to 4,904 inpatients and 158,169 outpatients, including 1,819 free surgeries. One of every six dollars of Sharp's net revenue was spent in direct support of the community. Sharp is proud of its commitment to do the right thing every day to improve the health and well-being of those we serve.

## Rady Children's Hospital – San Diego

### FY2009 Data

Number of employees: 3,235  
Number of affiliated physicians: 820 (medical staff)  
Operating expenses: \$ 486,000,000  
Number of licensed beds: 259  
Number of patients discharged: 15,104  
Inpatient days of care provided: 67,780  
Number of outpatient visits: 124,237  
Number of emergency room visits: 64,000 (with urgent care: 93,839)  
Number of emergency rooms: 1 ERs, 40 ER treatment stations  
Community Benefits: \$ 84,831,038

*FY2009 Community Benefits Plan and Report:* For a copy of the full report, please contact Barbara Ryan at [bryan@rchsd.org](mailto:bryan@rchsd.org)

As the sole pediatric hospital and trauma center for San Diego and Imperial Counties, Rady Children's aims to meet its mission to restore, sustain and enhance the health and developmental potential of children through excellence in care, education, research and advocacy. Rady Children's is dedicated to providing the best healthcare for individual patients and serving as a valuable community resource to improve the health and well-being of children in our community. Rady Children's has been an active leader in providing critical support services to vulnerable populations as well as education and outreach to the broader community. As a participating member of the Community Health Improvement Partners (CHIP) coalition in San Diego, Rady Children's participates in the triennial community health needs assessment, as well as the development of a countywide community benefit plan. This report reflects Rady Children's commitment to improve the health status of the community. Numerous programs throughout Rady Children's, which include hospital departments dedicated to community programs, aim to improve the health of the community through inpatient as well as outpatient, community-based and in-home settings.

###

**The Hospital Association of San Diego and Imperial Counties (HASD&IC)** was established in 1956 (then the Hospital Council) and is a non-profit organization representing over 35 hospitals and integrated health systems in the two-county area. Members range from small, rural hospitals to large, urban medical centers; include not-for-profits (60%), district (16%), investor-owned (9%), and city/county/state/federal (15%) facilities; and represent over 8,100 licensed beds. For more information, contact Lisa Sontag, [lsontag@hasdic.org](mailto:lsontag@hasdic.org)



**HOSPITAL ASSOCIATION**  
of San Diego and Imperial Counties

**Hospitals located within San Diego County**

\*hospitals with Emergency Rooms

**General Acute Care Hospitals**

- \* Alvarado Hospital
- \* Fallbrook Hospital
- \* Kaiser Permanente San Diego
- Kindred Hospital San Diego
- \* Palomar Medical Center
- \* Paradise Valley Hospital
- \* Pomerado Hospital
- Promise Hospital of San Diego
- \* Rady Children's Hospital - San Diego
- Scripps Green Hospital
- \* Scripps Memorial Hospital - Encinitas
- \* Scripps Memorial Hospital - La Jolla
- \* Scripps Mercy Hospital
- \* Scripps Mercy Hospital - Chula Vista
- \* Sharp Chula Vista Medical Center
- \* Sharp Coronado Hospital and Healthcare Center
- \* Sharp Grossmont Hospital
- Sharp Mary Birch Hospital for Women & Newborns
- Sharp Memorial Hospital
- \* Tri-City Medical Center
- \* UC San Diego Medical Center – Hillcrest
- \* UC San Diego Medical Center – La Jolla
- VA San Diego Healthcare System
- Vibra Hospital of San Diego

**Naval Hospitals – General Acute Care**

- Naval Hospital Camp Pendleton
- \* Naval Medical Center San Diego

**Acute Psychiatric Hospitals**

- Alvarado Parkway Institute/Behavioral Health System
- Aurora Behavioral Healthcare/San Diego
- San Diego County Psychiatric Hospital
- Sharp Mesa Vista Hospital

**Chemical Dependency Hospital**

- Sharp Vista Pacifica Hospital

**Skilled Nursing Facility**

- Edgemoor Hospital

**Specialty Hospital**

- San Diego Hospice and The Institute for Palliative Medicine

# San Diego County Largest Employers

**Ranked by:** Number of Employees Local      **Source:** San Diego Daily Transcript online sourcebook (ongoing updates)

COMPANY NAME	NUMBER OF EMPLOYEES LOCAL	TYPE OF BUSINESS	YEAR ESTABLISHED
<a href="#">Federal Government</a>	43,500	Federal administration	1850
<a href="#">State of California</a>	40,900	n/a	1850
<a href="#">University of California, San Diego</a>	26,000	Unversity	1960
<a href="#">County of San Diego</a>	20,500	County government	1850
<a href="#">United States Navy, San Diego</a>	20,000 military personnel, 6,000, civilians	Military/Defense	1798
<a href="#">City of San Diego</a>	19,500	City government	1850
<a href="#">San Diego Unified School District</a>	15,881	School/education	1854
<a href="#">Sharp HealthCare</a>	14,390	Health care service provider	1946
<a href="#">Scripps Health</a>	12,700	Hospital	1890
<a href="#">Scripps Mercy Hospital (combined with Scripps Mercy Chula Vista)</a>	11,000	Hospital	1890
<a href="#">Qualcomm Inc.</a>	9,444	Technology/Communications	1985
<a href="#">Kaiser Foundation Hospital</a>	7,608	Health care	1947
<a href="#">San Diego State University</a>	6,939	Higher education	1897
<a href="#">United States Postal Service</a>	6,854	Mail Delivery	1775
<a href="#">AT&amp;T Inc.</a>	5,800	Telecommunications	1908
<a href="#">Sempra Energy</a>	5,092	n/a	1998
<a href="#">San Diego Community College District</a>	4,950	Education	1914
<a href="#">General Dynamics NASSCO</a>	4,700	n/a	1905
<a href="#">National Steel &amp; Shipbuilding Co. (NASSCO)</a>	4,600	Ship Building/Comstruction	1952
<a href="#">Grossmont Union High School District</a>	4,490	Education	1920
<a href="#">YMCA of San Diego County</a>	4,400	n/a	1844
<a href="#">SBC Communications Inc.</a>	4,200	n/a	1906
<a href="#">Northrop Grumman</a>	4,190	Technology	1939
<a href="#">Science Applications International Corp. (SAIC)</a>	4,158	n/a	1969
<a href="#">Rady Children's Hospital</a>	3,504	Health care	1954
<a href="#">Solar Turbines</a>	3,500	n/a	1927
<a href="#">Palomar Pomerado Health</a>	3,200	Health Care	1984
<a href="#">General Atomics</a>	3,137	Defense/Technology	1955

<a href="#">Palomar College</a>	3,070	Education	1946
<a href="#">BAE Systems</a>	3,000	Global defense and aerospace	n/a
<a href="#">Barona Valley Ranch Resort and Casino</a>	3,000	Entertainment	2003
<a href="#">Wells Fargo Bank</a>	n/a	Banking	1852
<a href="#">San Diego Police Department</a>	2,775	Corrections/Law Enforcement	1889
<a href="#">Veterans Affairs of San Diego Healthcare Systems</a>	2,718	Healthcare	n/a
<a href="#">U.S. Border Patrol Sector Headquarters</a>	2,700	n/a	1924
<a href="#">ACE Parking Managment Inc.</a>	2,651	Auto parking services	1950
<a href="#">L-3 Communications, Telemetry-West</a>	2,594	Contractor/Homeland Defense	1961
<a href="#">Chula Vista Elementary School District</a>	2,560	Education	1892
<a href="#">Jack in the Box Inc.</a>	2,537	Restaurant/Retail	1951
<a href="#">Callaway Golf Co.</a>	2,500	Golf equipment manufacturer	1982
<a href="#">Sony Electronics Inc.</a>	1,900	Electronics	1946
<a href="#">Sycuan Resort &amp; Casino</a>	2,500	Casino/Resort	1983
<a href="#">Viejas Casino</a>	2,500	n/a	1991
<a href="#">SeaWorld</a>	2,400	Marine zoological park	1964
<a href="#">Cox Communications Inc.</a>	2,300	Utilities/Cable	1898
<a href="#">Oceanside Unified School District</a>	3,076	Education	1970
<a href="#">Tri-City Medical Center</a>	2,216	Medical Center	1961
<a href="#">United Parcel Service</a>	2,175	Transportation delivery services	1907
<a href="#">University of San Diego</a>	1,447	Four-year nonprofit, private university	1949
<a href="#">Zoological Society of San Diego</a>	2,000	Zoo	1916
<a href="#">Geico Direct</a>	1,900	Insurance company	1936
<a href="#">Goodrich Aerostructures</a>	1,850	Aerospace/Defense Manufacturer	1940
<a href="#">Chula Vista Center</a>	1,800	Retail	1964
<a href="#">San Diego Union-Tribune</a>	1,695	n/a	1868
<a href="#">Paradise Valley Hospital</a>	1,515	Health care	1904
<a href="#">BAE Systems, Network Systems</a>	1,500	Technology	1961
<a href="#">Securitas Security Services USA, Inc.</a>	1,500	Security provider	1999
<a href="#">Southwestern College</a>	1,500	Commuty college	1961
<a href="#">Escondido Union High School District</a>	1,488	Education	1894
<a href="#">Hotel Del Coronado</a>	1,350	Hospitality/Hotel	1888

<a href="#">Evans Hotels</a>	1,349	Hospitalities/Hotels	1953
<a href="#">San Diego Transit Corp.</a>	1,341	n/a	1886
<a href="#">Pfizer Global Research &amp; Development, La Jolla</a>	1,309	Marketing	1849
<a href="#">Richard J. Donovan Correctional Facility</a>	1,297	Corrections	1987
<a href="#">San Marcos Unified School District</a>	1,286	Education	1976
<a href="#">Grossmont Community College</a>	1,270	Two-year public community college	1961
<a href="#">HSBC Auto Finance</a>	1,263	Finance	1865
<a href="#">City of Escondido</a>	1,220	City government	1888
<a href="#">San Diego Marriott Hotel &amp; Marina</a>	1,200	Hotel/Hospitality	1927
<a href="#">Kyocera America Inc.</a>	1,170	Telecommunications	1959, 1969 in the U.S.
<a href="#">ViaSat Inc.</a>	1,136	Telecommunications	1986
<a href="#">City of Oceanside</a>	1,059	Municipal government	1888
<a href="#">Watkins Manufacturing Corp.</a>	1,038	n/a	n/a
<a href="#">City of Chula Vista</a>	931	City government	1911
<a href="#">BAE Systems Ship Repair</a>	900	Ship Repair	1976
<a href="#">California State University, San Marcos</a>	1,480	University of higher education	1989
<a href="#">Acushnet Golf</a>	535	Gold equipment manufacturer	n/a
<a href="#">Tyco-Healthcare</a>	500	n/a	1984
<a href="#">National University</a>	450	Education	1971
<a href="#">Von's Grocery Stores</a>	430	n/a	1906
<a href="#">Nordstrom North County Fair No.364</a>	414	Retail	1995
<a href="#">Beckman Coulter Inc.</a>	355	Biotechnology	1934
<a href="#">Wal Mart Store (Vista)</a>	325	n/a	n/a
<a href="#">CB Richard Ellis, Inc.</a>	221	Real Estate	1906
<a href="#">SGIS</a>	205	Defense/Government Contracting	2002
<a href="#">Deutsch ECD</a>	125	Technology	1938
<a href="#">Bank of America, N.A.</a>	n/a	Banking	1904
<a href="#">Cubic Corp.</a>	n/a	Manufacturing	1951
<a href="#">Del Mar Fairgrounds</a>	n/a	Entertainment	1880
<a href="#">Southwest Marine Inc.</a>	n/a	n/a	1976
<a href="#">The Home Depot, U.S.A. Inc.</a>	n/a	n/a	1978